# The Way Home

July 11, 2019 Steering Committee Meeting

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1. Introductions and Roll Call for Quorum

2. Adopt Agenda (Action Item, Pgs.2-3)

3. Approve Minutes from the June 13, 2019 Steering Committee Meeting (Action Item, Pgs. 4-5)

4. CFTH Lead Agency Update
   a. CEO Update (Mike Nichols)
      i. CFTH Board Development (Attached, Pgs. 7-8)
      ii. Funding Opportunities and Awards
      iii. Re-design of Operating Model
          • Where we play/How we win
      iv. Appointment to Harris County Housing Policy Advisory Committee and Harris County Criminal Justice Council
      v. Advocacy
          • HUD Comment on Proposed Rule Change on Mixed Status Family and TDHCA Comments on Need for Additional Housing Development
   b. Financial Update (Lynn Lohr)
      i. Preview of EoY FY19 Financials
   c. Review of System Workgroups – Steering Committee suggestions for updates / changes? (Ana Rausch / Gary Grier) (Attached, Pgs. 9-13)
   d. Lead Agency Update (Sara Martinez) (Attached, Pgs. 14-16)

5. Program updates
   a. New Programs
      i. H3/Triage Program (Sara Martinez)
      ii. Navigation Center (Mike Nichols)

6. Revisiting System Gaps (Ana Rausch / Jessica Preheim) (Key Questions: What are other funding sources? Who has connections within systems?) (Attached, Pgs. 17-23)
   a. Units Needed (number and type)
   b. Supportive Service Gaps
   c. Programs Under Threat of Losing Funding

7. NOFA Updates (Concetta Scerbo)

8. Continuum of Care 5-Year Plan (Mike Nichols Ana Rausch, Jessica Preheim)
   a. RFP for Consultant (6-Month Planning Process) (Attached, Pg. 24)
   b. August 2 Retreat
   c. Next Steps

9. Discussion of Additional At Large Members (Daphne Lemelle)
   a. Recommendations for members (e.g. Harris Health, Criminal Justice System, Faith based Representation, Victim Service Provider, Substance Use Disorder Treatment System, Academic/University/Education System, Child Welfare)
      i. (Currently, At Large positions filled for Veterans (Laura Marsh), Workforce (Mike Temple), and Mental Health (Kim Kornmayer).
      ii. Terms of Current CoC Members (Attached, Pg. 25)
10. Dashboard Review including context (Ana Rausch) (Attached, Pg. 26)

11. Next Meetings
   a. CoC Steering Committee Retreat: August 2nd, 2019, Noon – 5:00 pm
   b. September 12th, 2019: Scheduled CoC Steering Committee Meeting
   c. FY20 Calendar (Discussion Item, Attached Pg. 27)

12. Ann Oliva Webinar, 4:30 pm

13. Good and Welfare

Future Discussion Items

➢ Review of Lead Agency MOU between CoC and CFTH
➢ Update on Rapid Re-housing and Permanent Supportive Housing Models (James Gonzalez, Anna Rausch)
➢ Review and Suggested Prioritization of CFTH Workgroups & Projects (Permanent Supportive Housing, Rapid Re-housing, Income Now, New Housing Development, Funder Workgroup, EFSP, HUD, NOFA, Encampments, Respite Care, Coordination with Mental Health Systems, etc.)
➢ Update Weekly Way Home Coordination Meeting
➢ Building a Diverse Portfolio of Housing Options (Review of Houston Permanent Supportive Housing Fund)
➢ CoC’s Geographic Responsibilities
➢ New Hope Policy on Blackout for Evicted Tenants
➢ Projects Transitioned from CSH to CFTH
➢ Evaluation of Lead Agency
➢ CoC Steering Committee Responsibilities
➢ Role of Funder Workgroups
➢ Advocacy Issues and Roles
Steering Committee Meeting

June 13, 2019

Minutes

Present:

Marilynn Kindell (Ft Bend County Community Development), Preston Witt (Provider Representative), Mike Temple (Houston Galveston Area Council), Eva Thibaudeau (Lead Agency Staff), Melissa Quijano (City of Pasadena), Horace Allison (Harris County Housing Authority), Tom McCasland (City of Houston Housing and Community Development Department), Joann Ducharme (Montgomery County Community Development), Daphne Lemelle (Harris County Community Services Dept.), Deiko Taylor (Consumer Representative) Mike Nichols (Lead Agency Staff).

Absent:

(Don Titcombe (Rockwell Fund Inc.), Kim Kornmayer (The Harris Center), Tory Gunsolley (Houston Housing Authority), Sharon Zachary (Provider Representative), Laura Marsh (Michael E. DeBakey, VA Medical Center).

Motion to adopt the agenda, approved.

The meeting of the Continuum of Care (CoC) Steering Committee was held on June 13, 2019 at 2000 Crawford St., Suite 700, pursuant to proper notification of all Steering Committee members.

Welcome and Introductions

Temple called the meeting to order at 3:33 pm. Kindell conducted roll call and noted there was a quorum.

Approval of Minutes

The minutes from the May 9, 2019 CoC Steering Committee meeting were presented. McCasland motioned approval for the May minutes, Lemelle seconded.

The minutes were approved.

Approve Existing Governance Charter with Track Changes

SC reviewed charter edits proposed in packet. Summary: raise at-large positions from 4 to 7 for a total number of 17 committee members, change in title of funders representation made to non-government private funder and will be selected by the steering committee instead of non-operating local funders’ together group. Suggestion made to reinvigorate local funders together. Position for Conroe Community Development Department ESG position was discussed and removed from Steering Committee standing position. McCasland inquires if Criminal Justice and Child Welfare positions could be added specifically in recommendations along with Victims’ Service provider as examples of at-large positions. Thibaudeau suggested victims right position could extend to Harris County Domestic Violence Coordination Council. Motion to approve by Lemelle, Quijano second. Motion approved.
CoC 5-Year Plan
HUD TA lead, Irene Peragallo, was approved for 16 hours of kicking off next 5 year action plan.

Jessica Preheim (City of Houston HCD) discussed 2019 SC planning retreat. Ann Oliva to lead retreat. Retreat objectives: develop mission and vision statement along with take down goals and identify key barriers and obstacles. Use to kick start 5 year plan. CoC seeking funding for help with a 5 year plan. Retreat will be held August 2nd 2019.

Nichols question- can non SC members participate in retreat? Preheim indicated Ann Oliva recommendation, stay with lead agency and steering committee members. One suggestion included open session to invite interested parties and then have executive closed session with SC members only. Committee to take consideration and make final decision.

FY2018 NOFA Scoring Review & Improvement Strategies
Concetta Scerbo (lead agency) presented Housing Innovations feedback document which was reviewed by committee for improvement suggestions in scoring. PIT scoring losses should adjust due to decrease in PIT count from 2018 to 2019. Rapid Rehousing points lost due in part to drop in referrals during Harvey recovery. Ask a question (AAQ) and a complaint was made to HUD to adjust for impact of hurricane Harvey recovery with no regress. HMIS coverage score lost points in part because of Star of Hope change in data input into case worthy instead of HMIS. This is now being addressed through uploads between data bases.

Discussion of Additional at Large Members
Lemelle reported no new action on potential members at this time. Call for suggestions made to committee. Committee members to forward suggestions of new at large members to Lemelle.

Redesign CFTH Operational Model
Nichols gave overview of lead agency redesign utilizing consultant, Katy Bacon, on operating model. Looking at operations and performance to determine lead agency core services. Primary goal, how to house more people more quickly? Coalition clients include funders and providers. Housing pace is slowed by lack of units and lack of supportive services to open more new units. Nichols to keep SC informed of redesign.

Lead Agency Report
Chair suggested lead agency deliver its report a week in advance for review by members prior to SC meeting. SC members agreed.

New Business
- **TDHCA**
  Agencies will submit applications directly to TDHCA in consultation with The Way Home CoC. Agency list with amounts requested submitted to SC. 1.4 million Award available for our CoC. ESG funders met and made recommendations for funding with point value assigned and comments including strongly recommended, recommended, or approved. Total of proposals equals 4 million. Next Friday is submission date. $1,447,557,00 would be covered by recommended or strongly recommended. Motion to approve recommended list was made by Kindell and seconded by Lemelle. Motion approved.

- **Data Standardization Policy**
  Ana Rausch submitted policy to steering committee on standardized dashboards and system data requests. The policy will require data request form and meet CoC priorities for data. Seven day advanced request required with explanation of what the data is used for and review of use by HMIS to make sure data is reported correctly. Dashboard was demonstrated in Tableau format. Data requires Tableau reader and workbook to utilize at agency level. Rausch demonstrated various
standard dashboards available monthly and filter tools to view agency level data. “Return to homelessness” data will be done in 6 month intervals. McCasland recommended to add benchmarks to tables. Lemelle requested regular dashboard report out at Steering Committee meetings to summarize performance. Motion to approve by Allison, second by Witt. Motion approved.

- **System Performance Measures-FY19**
  Displayed FY19 system performance measures that will be judged in scoring for the NOFA. Required HUD data that is “not reported” negatively affect NOFA points. Rausch stated, street outreach data quality is a national major city concern for data quality because of the inability to track shelter and street outreach permanent housing outcomes. Thibaudeau discussed with HUD SNAPSDirector Norm Suchar suggestions to make street outreach performance measurement more equitable for future competitions.

- **Action Items in anticipation of July 11th Meeting**
  - Lead Agency to send calendar requests for all future SC meetings including surge meeting.
  - SC to determine the role of stakeholders to participate in the August 2nd CoC Steering Committee Planning Retreat.
  - Send suggestions to Daphne Lemelle for expanded at-large SC positions inclusive of CJ System, Child Welfare, Academia/Universities, Faith Based Representative, Victim Services Provider and Substance Used Disorder Treatment System. Current At-Large positions filled are Veterans (Dr. Marsh), WIB (Mike Temple), and Mental Health (Kim Kornmayer).

**Announcements**
- Next meeting Thursday, July 11, 2019.

**Adjournment**
Upon approval, the meeting was adjourned at 5:08 pm.

Respectfully Submitted,

Marilynn Kindell, Secretary

Approved,

Mike Temple, Chairman

Date
FY 2020 Board of Directors

Watkins, Alan, Chair
Community Development Officer
Wells Fargo Bank MAC T0002-16E
Social Responsibility Group
1000 Louisiana Street, 16th Floor
Houston, TX 77002
Alan.C.Watkins@wellsfargo.com
713-319-1489 (O)
832-366-7302 (C)

Dettlaff, PhD, Alan, Vice Chair
Dean, University of Houston
Graduate College of Social Work
3511 Cullen Blvd., Room 110HA
Houston, TX 77204
AJDettlaff@uh.edu
713-743-7819 (O)
312-576-3003 (C)

Rabo, PhD, Amber, Secretary
Director, Talent Acquisition & Organizational Effectiveness
Cheniere Energy
700 Milam, Ste. 1900
Houston, TX 77002
Amber.Rabo@cheniere.com
713-375-5761 (O)
281-728-2791 (C)

Griff Godwin, Treasurer
Chief Financial Officer
Greater Houston Builders Association
9511 W. Sam Houston Parkway N.
Houston, TX 77064
GGGodwin@ghba.org
281-970-8970 (O)
713-408-9436 (C)

Alvarado, Cynthia
Operations Manager
Midtown Management District
410 Pierce Street, Ste. 355
Houston, TX 77002
CynthiaA@houstonmidtown.com
281-300-0764 (C)

French, Willie
Senior Vice President, Human Resources
Cornerstone Home Lending, Inc.
1177 West Loop South, Ste. 200
Houston, TX 77027
WFrench@houseloan.com
713-353-7591 (O)
214-870-6702 (C)

Garber, Annette
Director, Marketing & Public Affairs
St. Joseph Medical Center, A Steward Family Hospital
1401 St. Joseph Parkway
Houston, TX 77002
Annette.Garber@steward.org
713-756-8236 (O)
832-397-3332 (C)

Gilliam, Lance
Partner
Waterman Steele Real Estate Advisors
3308 West Main
Houston, TX 77098
LGilliam@watermansteele.com
713-375-3701 (O)
713-962-1046 (C)

Icken, Andy
Chief Development Officer
City of Houston
901 Bagby
Houston, TX 77002
Andy.Icken@houstonx.gov
832-393-1064 (O)

Katz, Lu Ann
Retired Executive
5400 Maple Street
Bellaire, TX 77401
713-210-9883 (C)

Leonard, Johnie, MSN, RN, CEN, NE-BC
Director of Emergency Services and the Observation Unit
Houston Methodist Hospital
6565 Fannin Street
Houston, TX 77030
Jleonard@houstonmethodist.org
713-441-4467 (O)
713-865-3929 (C)

McCaulley, John, CFP
Managing Director-Complex Manager
Wells Fargo Advisors
2700 Post Oak Rd., Ste. 900
Houston, TX 77056
John.McCaulley@wellsfargoadvisors.com
713-629-2143 (O)
832-544-1489 (C)
FY 2020 Board of Directors

Nutter, Jim
Director of Projects, Budget Management Department
Harris County
1001 Preston, Ste. 500
Houston, TX 77002
Jim.Nutter@bmd.hctx.net
713-274-1173 (O)
713-569-9360 (C)

Palay, Chrishelle Calhoun
Director
H.O.M.E. Coalition
2404 Caroline Street
Houston, TX 77006
Chrishelle@thehomecoalition.org
281-901-0229 (C)

Snowden, LaRence
Assistant Vice President for Development
Texas Southern University
3202 South MacGregor Way
Houston, TX 77021
LaRence.Snowden@tsu.edu
713-313-6844 (O)
713-302-1463 (C)
The Way Home System Workgroups Overview
Next Steps

Review
- Recommendations for potential areas to streamline
- Recommendations for changes: additions or deletions (ie: Developer Workgroup)

Provide Input
- Provide input by July 29, 2019
- Email to Lindsey Grubbs lgrubbs@homelesshouston.org or call for questions or comments 832-531-6020

Discussion
- Consider updated Workgroups Overview at September 2019 Steering Committee meeting for approval
The Way Home System Workgroups
Send Input to ggrier@homelesshouston.org

Housing
- Coordinated Access
- DV Shelter
- PSH Navigation
- RRH Navigation
- RRH Supervisor

Networking & Capacity Building
- Provider Input Forum
- Case Management Resource Exchange
- Fort Bend Homeless Network
- Montgomery County Homeless Coalition

System Coordination
- ESG Funders
- HMIS Forum
- Income Now
- SSVF/VA/CoC Coordination
- SOAR
- The Way Home Coordination
- Youth and Young Adults

Communications
- Collaborative Communications
- Disaster Communication

Not Active
- HP Planning & Service Coordination
- Landlord Marketing
- Outreach Leadership
- PSH
- PSH Pipeline
- Government Relations
- HMIS Support

The Way Home
System Workgroups Overview

System Coordination

- **ESG Funders Workgroup:** All CoC ESG funders (entitlement jurisdictions for Cities of Pasadena and Houston and Counties of Harris, Fort Bend, and Montgomery) meet regularly to ensure efficiency and coordination of public funding; identify gaps and system needs; uphold threshold standards of service to households experiencing homelessness; and ensure participation by grantees in system projects including Homeless Counts and HMIS. Open to all ESG funders. **Monthly**

- **HMIS Forum:** HMIS system and partner agency meeting. Includes reviewing system data quality, performance measures, data standards, and reports. Open to the public. Required for HMIS agencies. **Open Quarterly**

- **Income Now Workgroup:** Leadership from the local workforce board and community partners meet to establish best practices in integrating public workforce resources with the homeless response system. Open to income partner agencies. **Monthly**

- **SSVF/VA/CoC Coordination:** Comprised of Supportive Services for Veteran Families providers to maximize efficiency and outcomes, review data, analyze gaps, and establish best practices. Open to all SSVF providers and partners. **Monthly**

- **SOAR Workgroup:** Dedicated SOAR workers meet twice monthly and a larger partner meeting occurs every other month for medical providers and staff conducting Social Security Outreach and Access to Recovery. This is an open group. **Monthly**

- **The Way Home Coordination Workgroup:** Project managers meeting for system project coordination. **Monthly**

- **Youth and Young Adult Workgroup:** Meets to establish best practices to end and prevent Youth Homelessness; identify training and capacity needs; forge partnerships and collaborations across multiple systems. Open. **Meets as needed**

Housing

- **Coordinated Access Workgroup:** Comprised of partner agencies with dedicated Coordinated Access staff to establish best practices, analyze data, and identify gaps. Open to all providers in Coordinated Access. **As Needed**

- **Domestic Violence Shelter Workgroup:** DV shelter providers discuss how to triage and/or track access to their shelter beds. **Monthly**

- **Navigation Workgroup:** Partners engaged in providing case management, navigation, & outreach to individuals going to permanent supportive housing. Targets and case consultations related to ending chronic homelessness are discussed. Open to all PSH, Navigation, & Outreach staff. **Monthly**
• **Rapid Re-housing Navigation Workgroup**: Partner agencies providing Rapid Re-housing (RRH) meet to ensure best practices, share resources, recommend areas for capacity building and improvement, analyze data, and identify gaps. **2X/Month**
• **Rapid Re-housing Supervisors’ Meeting**: Supervisors in the RRH group receive updated information and discuss service needs/barriers. **Monthly**

**Networking/Capacity Building**

• **Provider Input Forum**: Public business meeting for designated The Way Home agency leadership. Open **Quarterly**
• **Case Management Resource Exchange**: Quarterly networking and training/CEU opportunity for agency case managers and staff. Open **Quarterly**
• **Fort Bend Homeless Providers’ Network**: Local homeless providers meet quarterly to support homeless services and CoC system work in Fort Bend County. Open **Quarterly**
• **Montgomery County Homeless Coalition**: Monthly community networking meeting focusing on the CoC system work in Montgomery County. This is an open group. Open **Monthly**

**Communications**

• **Collaborative Communications Workgroup**: Partner agency communications (and related) staff meet regularly to share agency information and updates and collaborate on how to effectively share system messaging. Open to partner agencies’ communications (and related) staff. **Monthly**
• **Disaster Communications Workgroup**: Comprised of shelter/day shelter operators and CFTH liaison to regional CoC Offices of Emergency Management and to the Gulf Coast VOAD. As Needed and during weather related emergencies

**Not Active**

• **Homeless Prevention Planning and Service Coordination Workgroup**: Open workgroup to develop system strategies for homeless prevention models and prioritization tools. Open to all homeless prevention providers. **Quarterly**
• **Outreach Leadership Workgroup**: Partner leadership whose organizations are engaged in street outreach to establish data standards, outcome benchmarks, coordination (including geographic) and quality interventions. Open to all agency leaders whose mission includes street outreach. **Not active**
• **PSH Workgroup**: Partner agencies providing Permanent Supportive Housing (PSH) meet to ensure best practices, share resources, recommend areas for capacity building and improvement, analyze data, and identify gaps. Open to all PSH providers. **Not active**
• **Government Relations Workgroup**: Looking for partner interest to collaboratively educate our elected officials and advocate on behalf of households experiencing the crisis of homelessness. Open to partner agencies’ government relations staff. **Not active**
• **HMIS Support Committee**: Appointed and elected positions to provide leadership and support to the Homeless Management Information System (HMIS) and establish data quality outcomes. Open to selected and elected positions. **Not currently meeting under evaluation**
• **PSH Pipeline Committee**: Tasked with completing the target of PSH units for the CoC. Open to developers and stakeholders in developing PSH. **Not active with a plan to resume by August 2019**
• **Landlord Marketing Workgroup**: System partners and external stakeholders meet regularly in an effort to bring more mainstream units of PSH and RRH into The Way Home system and improve relationships and retention with existing landlords. Open to partner agency staff with
communications or real estate/leasing experience. Not active. Evaluating how this work intersects with the LEAP program with a plan to resume in late 2019

Next Steps

1. The Coalition will review and make recommendations for streamlining the workgroup system knowing that there may be additional changes as the CoC undertakes the broader 5-year planning process and launches the plan and as the CFTH redesigns its operating model.

2. The Coalition is seeking your input and comments. Please submit any input to Lindsey Grubbs at lgrubbs@homelesshouston.org.
A. Vulnerable Populations
   a. The Workgroup on Ending Chronic Homelessness continues to meet monthly with all PSH providers and system CA Navigators, and weekly with programs needing additional support. This will continue until further notice. The total number of chronically homeless clients housed from January – June was 248. The graph below demonstrates the progress made monthly:

   ![Graph of Chronics Housed]

   b. Outreach events targeted towards four downtown encampments continue. Outreach and Navigation staff meeting on a bi-monthly basis to review the population both the Chartres and Pierce encampments. Eighty-one (81) inhabitants of the Chartres Encampment have been housed to date. This location has gone down in size tremendously due to outreach events and construction of the new highway. Twenty-three (23) residents of the Pierce encampment have been housed.

   c. The Fundamentals of SOAR training will be facilitated by Senior Project manager/ CoC SOAR lead on July 10, 2019. The training is targeted to newly certified SOAR disability workers. The SOAR workgroup will meet on August 13th. The UT Homes SOAR partnership with BEACON law ended in June. Star of Hope staff have been added to the workgroup.

   d. Abbie Wright, Communications Coordinator, worked with Fort Bend County organization, Fort Bend Women's Center, to highlight the work being done there to help survivors of sexual assault or domestic violence with traumatic brain injuries or those suffering from PTSD, anxiety or depression. This work will be highlighted on The Way Home website as well as The Way Home Facebook page.

B. Youth and Young Adults
   a. A dedicated Youth Team conducted surveys for youth experiencing homelessness during the 2019 point-in-time count. Dr. Sarah Narendorf of the UH-GCSW was part of the specialized team.
b. Notification of award of 89 Family Unification Program (FUP) vouchers to the Houston Housing Authority was announced in November 2018. This is the 3rd highest voucher award in the country! CFTH will manage referrals through the Coordinated Entry system. These vouchers are for youth aging out of foster care and experiencing homelessness and/or families with active CPS involvement while also experiencing homelessness.

c. Regional PMs attended the TNOYS Conference held in Houston on June 26-28.

C. Adults (no sub-population)

a. The ESG Funders workgroup meets monthly and is comprised of Cities of Houston and Pasadena, Counties of Fort Bend, Montgomery and Harris and the CoC Lead Agency representing the CoC. This workgroup monitors activities and outcomes of emergency shelter, street outreach and Rapid Re-Housing activities in the CoC.

b. Income Now leadership attended the Heartland Alliance's Pathways Forward Grant launch June 19th through 21st. Four leaders representing the Workforce Board, lived experience, the CoC, and Shelters; participated in the initial goal setting and planning retreat. The Pathways Forward initiative will build on the Connections project and has awarded the lead agency on behalf of The Way Home a 2.5 year grant for 2019-2021. The initiative includes a national evaluation on racial equity. So far, two participants from Salvation Army Center of Hope secured jobs from the Shelters to Shuttles hiring event and have self-resolved through the Income Now program.

D. Connection with Other Systems

a. Montgomery County PM hosted a meeting for the LEAP case manager, Adrian Hudspeth and Samantha Maggiani, CSH, in Conroe. Case managers from VOA, CAC and TriCounty Behavioral Healthcare were invited to discuss challenges with locating landlords receptive to accepting vouchers. Next steps were set to create a Survey Monkey for landlords and a future event with existing and potential landlords in the county.

b. Fort Bend County PM hosted a NOFA 101 for provider agencies in the County. Concetta Scerbo facilitated a presentation and Q&A session concerning new project applications for the upcoming NOFA.

c. The SSVF/VA coordination workgroup met on June 13th from 11am to 12:30am. New VA Regional Coordinator, Rayme Knuckles, participated and offered the workgroup an opportunity to fund Rapid Resolution system training in the fall. SSVF is currently meeting all of their contractual obligations with the VA. The workgroup participated in the HUDVASH case managers meeting on June on June 23rd to coordinate deposit assistance. TVC agencies from Houston Area Urban League and Family Houston joined the workgroup. CFTH is participating reciprocally with Combined Arms to expand the referral reach for veterans experiencing homelessness and serves on the Combined Arms essential services committee. Senior Project Manager Grier participated in a veteran specific tour and meeting with KUHT on June 11th. Next meeting is July 11th.

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<td>SSVF RRH Exited to PH</td>
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d. Creation and implementation of the Landlord Marketing Workgroup that met regularly in 2018, and will continue to do so in 2019, to help recruit private rental
units for The Way Home’s permanent housing programs. The group is currently working on marketing and recruitment activities, promoting the Housing Resource Center as The Way Home’s private market “inventory” tool, and delivering a monthly e-newsletter to properties partnering with The Way Home. The new Landlord Liaison has supported these activities as well as relationship building in coordination with the Houston Housing Authority and CSH. Coordination with ISD homeless liaisons and homeless prevention providers was launched during the time period. This group is working with the Harris County Precinct 7 on an eviction prevention program pilot and creating an embedded locator tool on The Way Home’s website. The pilot kick-off is Friday, June 7th. CFTH hosted focus groups on CBDG-DR funds coming the community for Hurricane Harvey long term recovery.

e. Montgomery County PM was invited to attend the Income Now training at the Conroe Workforce office for all of their staff serving these customers. She was able to answer questions about the CA assessment referrals and ask questions concerning the assistance given these customers by their employment counselors.

E. Future Funding Opportunities

a. CFTH’s Chief Program Officer, Eva Thibaudeau, is working with a group of providers to identify higher level of care housing models for extremely vulnerable populations who have are experiencing homelessness. There may be possibilities to utilize recovery funds to fill gaps.

F. Other System Support

a. Senior Project Manager, Gary Grier, is State Co-Captain for Capitol Hill Day at the National Alliance Conference on Ending Homelessness Conference on July 24th in DC. Any CoC member who is attending the conference is encouraged to contact Gary and participate in Hill Day visits with elected officials.

b. The next Provider Input Forum will be August 20th from 9am to 10:30am at 8410 Lantern Point Dr. Topics will include the City of Houston Consolidated Plan and the Community

c. Seventy-five (75) HMIS Trainings were held between January – June 2019.

d. The HMIS Forum was held on June 20, 2019. Over 90 agency partners attended.

e. The CoC’s Longitudinal System Analysis (LSA) report was submitted to HUD on June 24, 2018. This report replaces the Annual Homeless Assessment Report (AHAR)

f. The Collaborative Communications Workgroup is meeting monthly and working on laying the groundwork for shared investment in telling the story of The Way Home’s system successes. This group will focus on creating policies and procedures to present to the CoC Steering Committee around communications activities and is currently planning a Consumer Input Forum to gather input from those with lived experiences about how to tell their stories with respect and dignity. The tentative date for the Consumer Input Forum is set for August 8th.

g. CFTH manages and posts on multiple social media platforms on a daily basis to help inform, educate, and advocate to over 1,500 followers about the work being done to prevent and end homelessness not only in Houston, but across the country.

h. CFTH continues to send out The Way Home Quarterly e-newsletter to help create visibility in the work being done by homeless service system in the Houston area to the general public. The most recent newsletter was sent to 1,500 individuals.
Service Gaps

The Way Home
Annual Cost & Units Over Time

Immediate
797 Households
$5,017,500

2019-2020

2021-2022
Forthcoming
927 Households
$6,257,250

2022-2024
Future
820 Households
$5,535,000

2544 Households
$16,809,750
Annual Cost

The Way Home
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<th>Gap</th>
<th>Units</th>
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<td>Existing</td>
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<td>Current funding ends 12/19</td>
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<td>2.115</td>
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<td>Existing</td>
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<td>3.116</td>
<td>24</td>
<td>Existing</td>
<td>Varying</td>
<td>292,000</td>
<td>Current funding ends 5/19</td>
<td>2019</td>
<td>10,833</td>
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<td>4.117</td>
<td>41</td>
<td>New</td>
<td>Varying</td>
<td>175,000</td>
<td>Awarded &amp; leasing (long-term service gap)</td>
<td>2019</td>
<td>5,000</td>
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<tr>
<td>5.118</td>
<td>210</td>
<td>New</td>
<td>Homeless</td>
<td>1,897,500</td>
<td>2019 will be filled by moving on but on-going plan needed</td>
<td>2019-2020</td>
<td>6,750</td>
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<tr>
<td>6.119</td>
<td>120</td>
<td>Existing</td>
<td>Homeless</td>
<td>660,000</td>
<td>Unallocated due to lack of services and spending</td>
<td>2019</td>
<td>6,000</td>
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<tr>
<td>7.120</td>
<td>100</td>
<td>New Under Construction</td>
<td>Chronic</td>
<td>675,000</td>
<td>Under construction (to be completed: Spring 2020)</td>
<td>2020</td>
<td>6,750</td>
</tr>
<tr>
<td>8.121</td>
<td>12</td>
<td>New Financing Complete</td>
<td>Chronic</td>
<td>571,000</td>
<td>Site &amp; financing secured (to be completed: Fall 2020)</td>
<td>2020</td>
<td>6,750</td>
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<tr>
<td>9.122</td>
<td>100</td>
<td>New Pending</td>
<td>Chronic</td>
<td>675,000</td>
<td>Completion Date: Fall 2010</td>
<td>2020</td>
<td>6,750</td>
</tr>
<tr>
<td>10.123</td>
<td>300</td>
<td>Pending</td>
<td>Non-Elderly and Disabled</td>
<td>1,025,000</td>
<td>HFA will apply for additional units when NOFA is released in 2013</td>
<td>2020</td>
<td>6,750</td>
</tr>
<tr>
<td>11.124</td>
<td>200</td>
<td>Pending</td>
<td>Homeless Frequent Users</td>
<td>1,300,000</td>
<td>NOFA is due 5/31/2019</td>
<td>2020-2021</td>
<td>6,750</td>
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<tr>
<td>12.125</td>
<td>125</td>
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<td>Chronic &amp; Indiv.</td>
<td>842,750</td>
<td>Year one will be private dollars but renewals will be a system gap</td>
<td>2020-2021</td>
<td>6,750</td>
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<tr>
<td>14.127</td>
<td>88</td>
<td>New Pending</td>
<td>Chronic &amp; Indiv.</td>
<td>584,000</td>
<td>Planning development in the works</td>
<td>2020-2021</td>
<td>6,750</td>
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<tr>
<td>15.128</td>
<td>52</td>
<td>New Pending</td>
<td>Veterans</td>
<td>351,000</td>
<td>Site secured</td>
<td>2020-2021</td>
<td>6,750</td>
</tr>
<tr>
<td>16.129</td>
<td>180</td>
<td>New Pending</td>
<td>Chronic &amp; Indiv.</td>
<td>1,715,000</td>
<td>Site &amp; partial financing secured</td>
<td>2020-2021</td>
<td>6,750</td>
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<tr>
<td>17.130</td>
<td>500</td>
<td>Pending</td>
<td>Homeless</td>
<td>3,775,000</td>
<td>Pending</td>
<td>2020-2024</td>
<td>6,750</td>
</tr>
</tbody>
</table>

Units: 2,044

Annual Service Gap: $6,809,750
Cost of Service Gap Estimation Over Time
<table>
<thead>
<tr>
<th></th>
<th>Gap</th>
<th>Units</th>
<th>Existing/New</th>
<th>Homeless Served</th>
<th>Service Gap Amount</th>
<th>Details</th>
<th>Anticipated date that funding will be needed</th>
<th>Cost Per Person</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>1115 Waivers</td>
<td>215</td>
<td>Existing</td>
<td>Chronic - Indiv.</td>
<td>1,720,000</td>
<td>Current funding ends 12/19</td>
<td>2019</td>
<td>8,000</td>
</tr>
<tr>
<td>2</td>
<td>Reed Road*</td>
<td>123</td>
<td>Existing</td>
<td>Families</td>
<td>325,000</td>
<td>Current funding ends 4/19</td>
<td>2019</td>
<td>2,642</td>
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<tr>
<td>3</td>
<td>Respite Care</td>
<td>24</td>
<td>Existing</td>
<td>Indiv.</td>
<td>260,000</td>
<td>Current funding ends 5/19</td>
<td>2019</td>
<td>10,833</td>
</tr>
<tr>
<td>4</td>
<td>FUP</td>
<td>85</td>
<td>NEW</td>
<td>TAY &amp; System involved Families</td>
<td>425,000</td>
<td>Awarded &amp; leasing (long-term service gap)</td>
<td>2019</td>
<td>5,000</td>
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<tr>
<td>5</td>
<td>On-going HCVP Homeless Preference</td>
<td>250</td>
<td>Existing</td>
<td>Homeless</td>
<td>1,687,500</td>
<td>2019 will be filled by moving-on but ongoing plan needed</td>
<td>2019-2020</td>
<td>6,750</td>
</tr>
<tr>
<td>6</td>
<td>Harris County HOME TBTA</td>
<td>100</td>
<td>Existing</td>
<td>Homeless</td>
<td>600,000</td>
<td>Unallocated due to lack of services and spending</td>
<td>2019</td>
<td>6,000</td>
</tr>
</tbody>
</table>

| Units | 797 | Annual Service Gap | 5,017,500 |

**Homeless System - SERVICE GAPS- Immediate**
<table>
<thead>
<tr>
<th>Gap</th>
<th>Units</th>
<th>Existing/New</th>
<th>Homeless Served</th>
<th>Service Gap Amount</th>
<th>Details</th>
<th>Anticipated date that funding will be needed</th>
<th>Cost Per person</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dale Carnegie*</td>
<td>100</td>
<td>New - Under Construction</td>
<td>Chronic - Indiv.</td>
<td>675,000</td>
<td>Under construction [to be completed: Spring 2020]</td>
<td>2020</td>
<td>6,750</td>
</tr>
<tr>
<td>Tejano Center*</td>
<td>52</td>
<td>New - Financing Complete</td>
<td>Chronic - Youth/Young Adults</td>
<td>351,000</td>
<td>Site &amp; financing secured [to be completed: Fall 2020]</td>
<td>2020</td>
<td>6,750</td>
</tr>
<tr>
<td>Vatico Group &amp; Wheeler Ave. Baptist Church</td>
<td>100</td>
<td>New - Pending</td>
<td>Chronic - Indiv.</td>
<td>675,000</td>
<td>Completion Date: Fall 2020</td>
<td>2020</td>
<td>6,750</td>
</tr>
<tr>
<td>Mainstream [Future NOFA to be released]</td>
<td>300</td>
<td>Pending</td>
<td>Non-elderly and disabled</td>
<td>2,025,000</td>
<td>HHA will apply for additional units when NOFA is released in 2019</td>
<td>2020</td>
<td>6,750</td>
</tr>
<tr>
<td>Pay for Performance NOFA</td>
<td>200</td>
<td>Pending</td>
<td>Homeless frequent users</td>
<td>1,350,000</td>
<td>NOFA is due 5/22/2019</td>
<td>2020-2021</td>
<td>6,750</td>
</tr>
<tr>
<td>Qatar</td>
<td>125</td>
<td>Pending</td>
<td>Chronic - Indiv.</td>
<td>843,750</td>
<td>Year one will be private dollars but renewals will be a system gap</td>
<td>2020-2021</td>
<td>6,750</td>
</tr>
<tr>
<td>DMD Push</td>
<td>50</td>
<td>Pending</td>
<td>Homeless</td>
<td>337,500</td>
<td>Application sub. April 2019-2020 (gap post 2020)</td>
<td>2020-2021</td>
<td>6,750</td>
</tr>
</tbody>
</table>

<p>| Units                          | 927   | Annual Service Gap | 6,257,250         |</p>
<table>
<thead>
<tr>
<th>Gap</th>
<th>Units</th>
<th>Existing/ New</th>
<th>Homeless Served</th>
<th>Service Gap Amount</th>
<th>Details</th>
<th>Anticipated date that funding will be needed</th>
<th>Cost Per person</th>
</tr>
</thead>
<tbody>
<tr>
<td>Change Happens</td>
<td>88</td>
<td>New - Pending</td>
<td>Chronic - Indiv.</td>
<td>594,000</td>
<td>PSH Development in the works</td>
<td>2020-2021</td>
<td>6,750</td>
</tr>
<tr>
<td>Light Rail Project*</td>
<td>52</td>
<td>New - Pending</td>
<td>Veterans</td>
<td>351,000</td>
<td>Site secured</td>
<td>2020-2021</td>
<td>6,750</td>
</tr>
<tr>
<td>Magnificat House</td>
<td>180</td>
<td>New - Pending</td>
<td>Chronic - Indiv.</td>
<td>1,215,000</td>
<td>Site &amp; partial financing secured</td>
<td>2020-2021</td>
<td>6,750</td>
</tr>
<tr>
<td>PSH multifamily created using DR funding</td>
<td>500</td>
<td>Pending</td>
<td>Homeless</td>
<td>3,375,000</td>
<td>Pending</td>
<td>2020-2024</td>
<td>6,750</td>
</tr>
</tbody>
</table>

Units: 820

Annual Service Gap: 5,535,000
Qualification Requirements

At least 5 years of experience providing similar consulting services
- References Required
- Demonstrated experience preparing Consolidated Plans for other CoC's with populations over 30k

Familiarity with HUD's CoC, ESG, CDBG, & other applicable homeless funding streams

Experience with digital technology such as GIS, tableau and other data visualization software, Word, Excel, Power Point, etc.

Knowledge of:
- Planning principles
- Methods of data collection, analysis and summarization of various housing resources and governmental agencies

Data:
- Unit inventory mapping
- Service & intervention mapping
- Cost of interventions
- Waitlist Analysis
- System flow
- Units needed
- Identify gaps

Facilitation:
- Convene and gather stakeholder input
- Compile a set of concrete recommendations

Report Creation:
- Prepare a path forward for Houston
- Include units needed, funding streams required to expand services, timelines, action steps to achieve all proposed goals
Steering Committee Position and Terms

Ex Officio Positions
Tom McCasland-City of Houston Housing and Community Development (2016)
Daphne Lemelle-Harris County Community Services Division (2012)
Tory Gunsolley-City of Houston Public Housing Authority (2012)
Horace Allison-Harris County Public Housing Authority (2017)
Marilynn Kindell-Fort Bend Community Development Department (2012)
Melissa Quijano-Pasadena Community Development Department (2017)
Dr. Joann Ducharme-Montgomery County Community Development Department (2016)
Vacant and will be removed-Conroe Community Development Department

Two Service or Housing Provider Representatives
Preston Witt (in second year of Term 1) - (January 2018)
Sharon Zachary (in first year of Term 1) - (February 2019)

Two Consumer Representatives
Deiko Taylor (in second year of Term 2) - (January 2016)
Karl Erickson – currently vacated for non-attendance

Local Non-Governmental Funder Representative
Don Titcombe (Year Two of Term 1) - (February 2018)

Seven At-large Representatives from Public/Government/Academic Organizations/Key Stakeholders (e.g., Health, Mental Health, Veterans Administration, Workforce Investment Board, University, Faith, Business etc.)
Mike Temple - Workforce Investment Board (Year Two of Term 3) - (September 2014)
Dr. Laura Marsh - VA Regional Med Center (Year two of Term 3) - (March 2013)
Kim Kornmayer - Harris Center (Year one of Term 2) - (January 2017)
Below are the Dashboard links. Remember, these are interactive links using the Tableau program and are not printer-friendly.

Current Enrollments & Move-Ins:
https://public.tableau.com/views/CurrentEnrollments/CurrentEnrollments?embed=y&display_count=yes&publish=yes&origin=viz_share_link

Housed in RRH:
https://public.tableau.com/views/HousedinRRH/PersonsHousedinRRH?embed=y&display_count=yes&origin=viz_share_link

Housed in PSH:
https://public.tableau.com/views/HousedinPSH/PersonsHousedinPSH?embed=y&display_count=yes&origin=viz_share_link

Exit Destinations:
https://public.tableau.com/views/ExitDestinations/ExitDestinations?embed=y&display_count=yes&origin=viz_share_link

Avg. LOS:
https://public.tableau.com/views/AvgLengthofStay/AverageLengthofStay?embed=y&display_count=yes&origin=viz_share_link

Income Change:

2-year placements: https://public.tableau.com/views/2-YearHousingPlacements/2-YearHousingPlacements?embed=y&display_count=yes&origin=viz_share_link
FY20 CONTINUUM OF CARE STEERING COMMITTEE CALENDAR

*Meetings are Held on the 2\textsuperscript{nd} Thursday/Monthly*

(*Packet Materials Due 1 Week Prior to Meeting Date*)

<table>
<thead>
<tr>
<th>MEETING DATE</th>
<th>DEADLINE FOR MEETING MATERIALS:</th>
</tr>
</thead>
<tbody>
<tr>
<td>August 2 - Retreat</td>
<td>July 26</td>
</tr>
<tr>
<td>September 12</td>
<td>September 5</td>
</tr>
<tr>
<td>October 10</td>
<td>October 3</td>
</tr>
<tr>
<td>November 14</td>
<td>November 7</td>
</tr>
<tr>
<td>December 12</td>
<td>December 5</td>
</tr>
<tr>
<td>January 9</td>
<td><strong>January 2</strong></td>
</tr>
<tr>
<td>February 13</td>
<td>February 6</td>
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<tr>
<td>March 12</td>
<td>March 5</td>
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<tr>
<td>April 9</td>
<td>April 2</td>
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<tr>
<td>May 14</td>
<td>May 7</td>
</tr>
<tr>
<td>June 11</td>
<td>June 4</td>
</tr>
</tbody>
</table>

*Materials are due 1 week prior to the meeting date. Materials should be emailed to mnichols@homelesshouston.org and cc: cspencer@homelesshouston.org.*