

Accessible learning solutions home classroom college workplace



# **SAOU Mini-MBA**

19 November 2020

## Today's discussion



Die nuwe normaal: Lesse geleer met die terugkeer van leerders na skole

The new normal: Lessons learnt with the return of learners to school

## The big question in your school



Did the Covid-19 lockdown lead to a permanent shift in teaching and learning behaviour ("new normal"),

will you move back to what you did before (the "old normal")?



or

A permanent shift in behaviour will require a strong commitment from senior leadership to change.

# Our learnings during the Covid-19 lockdown



#### **Home education**

 Home division: largest home education provider in South Africa (>24k learners; >1500 tutors).



- Significant growth in lockdown (>6k new learners).
- Demand typically due to schools not providing adequate remote/online learning solutions.
- Most new clients during lockdown have not considered home education before.
- Parents were looking for:
  - Ways to keep children busy. Parents had to work.
  - Structure. What should a parent and learner do?
  - Content. Handbooks and class notes typically depend on teachers to interpret.
  - Continuous feedback. Is the learner on track?

#### "Crisis" schooling

 Classroom division: e-learning solutions to schools and higher education institutions (>160 schools).



- Impaq volumes indicated only small percentage of school parents and learners (<0.2%?) pursued "formal" alternatives (home/online schooling).
- Schools' ability to function largely dependent on technology, connectivity, and resources available to teachers and parents/learners (e.g. devices, ability to communicate, and access to content).
- Where these were present, schools typically managed to deal with the new demands, despite the sudden shock and need for significant change.
- Success depended on ability to drive change.

# What to change: lessons from Optimi's GuidED™ learning model for a distance/online learning environment



GuidED™ learning: five core elements needed for effective teaching and learning in distance/online learning environment.

Focus for schools



Ongoing course and lesson planning and individualised guidance for learners and teachers, integrating the rest of the model elements.



Formal learning material for a course or subject that includes multimedia and interactive components to augment teaching.



**Learning activities** aimed at progress visibility, learner benchmarking, and content mastery, with **adaptive technology** for self-marking, and immediate personalised feedback.



**Continuous interaction, intervention, motivation, and support** from teachers, as well as parents, peers, and other content experts.



**Formal assessments** as required for successful completion of a course or subject, including assessment management and reporting.







# How to change: lessons from the McKinsey & Company change model.





## **Understanding and conviction**

"... I know what I need to change – I agree with it, and it is meaningful"

### Talent and skills

"... I have the skills, capabilities, and confidence to behave in the new way"

"I will change my behaviour if..."



## **Role-modelling**

"... I see leaders, peers, and reports behaving in a new way"

### Formal mechanisms

"... The structures, processes, and systems reinforce the desired change"

Source: McKinsey & Company (based on cognitive dissonance work by Festinger, scaffolding work by Vroom, imprinting work by Lorenz, personal motivation work by Kurt Lewin, and operant conditioning work by Skinner).

## **Questions / discussion**



