EXHIBIT C: REQUESTED WAIVERS

Contact Information
School Name: Ricardo Flores Magón Academy
School Address (mailing): 5301 Lowell Blvd, Denver CO 80221
Charter School Waiver Contact Name: Deborah Van Roy
Charter School Waiver Contact Phone Number: (303)656-3653
Charter School Waiver Contact Email: dvanroy@magonacademy.org
Charter School Institute Waiver Contact Name: Stephanie Aragon
Charter School Institute Waiver Contact Phone Number: 303-866-6714
Charter School Institute Waiver Contact Email: stephaniearagon@csi.state.co.us

Automatic Waivers

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Non-Automatic Waivers: Statute Description and Rationale and Replacement Plan
C.R.S. § 22-9-106: Local Board Concerning Performance Evaluations

Rationale: The RFMA Executive Director must have the ability to perform the evaluation of all personnel, based on our unique model and professional development system. The RFMA Board of Directors must also have the ability to perform the evaluation for and of the Executive Director.
The RFMA Principal must have the ability to perform the evaluation of all personnel. Should any other designated administrator not have a Type D certificate, this should not preclude him or her from administering the evaluations under the direction of the Principal. The RFMA Board of Directors must also have the ability to perform the evaluation for the Principal and Executive Director.

**Replacement Plan:** RFMA uses its own evaluation system as agreed to in the Charter School Agreement with CSI. RFMA's evaluation system will continue to meet the intent of the law as outlined in statute. The methods used for RFMA's evaluation system includes quality standards that are clear and relevant to the administrators' and teachers' roles and responsibilities, and have the goal of improving student academic growth. The evaluation system will meet the intent of the quality standards established in C.R.S. §§ 22-9-101 et seq.

**Duration of Waivers:** The waiver will extend for the duration of the contract.

**Financial Impact:** The school anticipates that the requested waivers will have no financial impact on CSI or RFMA.

**How the Impact of the Waivers Will be Evaluated:** Since teacher performance has a critical impact on the performance of the entire school, the impact of this waiver will be measured by the same performance criteria and assessments that apply to RFMA, as set forth in the Charter School Agreement with CSI.

**Expected Outcome:** With this waiver, the school will be able to implement its program and evaluate its teachers in accordance with its internal professional evaluation system, which is designed to produce increased accountability and to be consistent with the school's goals and objectives. This will benefit staff members as well as students and the community.

### Non-Automatic Waivers: Statute Description and Rationale and Replacement Plan

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<th>Rationale</th>
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<th>How the Impact of the Waivers Will be Evaluated</th>
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<tr>
<td>C.R.S. § 22-32-109(1)(n)(I) Board of Education-Specific Duties School Calendar</td>
<td>The school year at Ricardo Flores Magón Academy will total approximately 176 days per year, which exceeds the current contact hour requirement in state statute. The school will always meet at least the minimum required time as directed by CDE for corresponding grade levels.</td>
<td>The school will prescribe the actual details of its own school calendar to best meet the needs of its students. As such, the school will have a calendar that may differ from the rest of the schools within the District. The final calendar and the school's daily schedule will be designed by the School's Board of Directors and will meet or exceed the requirements in state statute. To the extent possible, the school will endeavor to develop a calendar that aligns with the District calendar. In accordance with Charter School Institute policy, the school will submit its calendar annually to the Institute for review and will not make any material modifications to the calendar without prior approval by the Institute. To the extent practicable, modifications will be requested at least 60 days prior to the proposed date of change</td>
<td>The waiver will extend for the duration of the contract.</td>
<td>The school anticipates that the requested waivers will have no financial impact on the CSI or the school.</td>
<td>The impact of this waiver will be measured by the same performance criteria and assessments that apply to the school, as set forth in the charter contract.</td>
</tr>
</tbody>
</table>
**Expected Outcome:** As a result of this waiver, the school will be able to operate in accordance with its own schedule, designed to meet the needs of its community and educational program, which is vital to the success of its program.

**Non-Automatic Waivers: Statute Description and Rationale and Replacement Plan**

**C.R.S. § 22-63-201 Employment Certificate required**

**Rationale:** The school must be granted the authority to hire teachers and principals that will support the school’s goals and objectives. The principal will not function as a traditional District school principal, but rather will be responsible for a wider range of tasks and act as the school’s chief executive officer.

**Replacement Plan:** The school will seek to attract principals and teachers from a wide variety of backgrounds, including, but not limited to teachers from out-of-state, teachers with a lapsed Colorado certificate, persons with several years of successful teaching experience in a setting not requiring a license, as well as persons with business or professional experience. All employees of the school will be employed on an at-will basis. All employees of the school will meet applicable fingerprinting and background check requirements. School employees will meet the guidelines set forth in the Colorado state ESSA plan, specifically (1) endorsement on a Colorado teaching license; (2) holding at least a BA or higher in the relevant subject area; (3) completing 36 semester credit hours in the subject matter in which s/he teaches; or (4) passing a State Board approved content exam in the relevant subject area. Special Education Teachers will hold the requisite state license and endorsement. All employees of the school will report the number of in-field/out-of-field teacher designations, years of experience of teachers, and effectiveness ratings (unless waived) or any other requirements promulgated by CDE.

**Duration of Waivers:** The waiver will extend for the duration of the contract.

**Financial Impact:** The school anticipates that the requested waivers will have no financial impact on the CSI or the school.

**How the Impact of the Waivers Will be Evaluated:** The impact of this waiver will be measured by the same performance criteria and assessments that apply to the school, as set forth in the Charter Agreement.

**Expected Outcome:** As a result of this waiver, the school will be able to operate in accordance with its own program and hire teachers that best fit the school’s design, which is vital to the success of its program.

**Non-Automatic Waivers: Statute Description and Rationale and Replacement Plan**

**C.R.S. § 22-63-202 Teacher employment, contracts in writing-duration-damage provision**
**C.R.S. § 22-63-203 Probationary Teachers-renewal and non-renewal of employment contract**
**C.R.S. § 22-63-203.5 Nonprobationary portability**
**C.R.S. § 22-63-205 Exchange of teachers - exchange educator interim authorization**
**C.R.S. § 22-63-206 Transfer of teachers**

**Rationale:** In order to manage its own personnel, the school must be granted the authority to select its own teaching staff, develop its own employment agreements and terms and conditions of employment. The school will be operating differently from other schools with a unique curriculum for which having the proper teaching staff is essential. No other school nor the District should have the authority to transfer its teachers into the School or transfer teachers from the school to any other schools.
**Replacement Plan:** All employees of the School will be employed on an at-will basis. The School has teacher agreements with the terms of non-renewal and renewal of employment agreements, and payment of salaries upon termination of employment of a teacher. As a result of these waivers, the school will be able to employ professional staff possessing unique skills and/or background, filling all staff needs. The School will hire teachers on a best-qualified basis. There is no provision for transfers.

**Duration of Waivers:** The waiver will extend for the duration of the contract.

**Financial Impact:** The school anticipates that the requested waivers will have no financial impact on the CSI or the school.

**How the Impact of the Waivers Will be Evaluated:** The impact of this waiver will be measured by the same performance criteria and assessments that apply to the school, as set forth in the Charter Agreement.

**Expected Outcome:** The school expects that, as a result of this waiver, it will be able to manage its own personnel affairs.

### Non-Automatic Waivers: Statute Description and Rationale and Replacement Plan

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<td>C.R.S. § 22-32-109(1)(b) Local board duties concerning competitive bidding</td>
<td>In order to manage its own budget and finances, the school must be granted the authority to develop its own financial policies and practices. RFMA’s Board has robust conflict of interest standards in its bylaws that have been reviewed by CSI and incorporated into the charter contract. Those standards preclude acceptance of improper gifts or involvement in contract approval when there is a financial interest or benefit.</td>
<td>The School, rather than the District, will be responsible for determining whether or not to accept gifts, donations and grants. The School will ensure the process is an open process in compliance with all applicable rules and regulations. Additionally, the School, rather than the District, is in the best position to know what goods and services are needed and which vendors and providers may be available. The School will be responsible for establishing procedures for competitive bidding, as required by applicable law, and for selecting successful bidders on projects/contracts. The School will ensure the process is open, transparent, and in compliance with all applicable rules and regulations.</td>
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<tr>
<td>C.R.S. § 22-32-110(1)(y) Local board powers-Accepting gifts, donations, and grants</td>
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**Duration of Waivers:** The waiver will extend for the duration of the contract.

**Financial Impact:** The school anticipates that the requested waivers will have no financial impact on the CSI or the school.

**How the Impact of the Waivers Will be Evaluated:** The impact of this waiver will be measured by the same performance criteria and assessments that apply to the school, as set forth in the charter contract.

**Expected Outcome:** The school expects that, as a result of this waiver, it will be able to manage its own financial affairs.

### Non-Automatic Waivers: Statute Description and Rationale and Replacement Plan

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<td>C.R.S. § 22-33-105(7)(b) Process for disciplinary appeals</td>
<td>As a CSI charter school, the School’s governing board must have the ability to hear disciplinary and related appeals under C.R.S. § 22-33-105(2)(c).</td>
<td>The charter contract delegates the authority to implement the School Attendance Law of 1963 to the school administration, which is consistent with state law;</td>
</tr>
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however, as opposed to CSI carrying out the functions of a school district and its board, the
governing board of the School will carry out those functions. To ensure that the School is
meeting the intent of the law, the School will involve its legal counsel and CSI in any appeals to
the governing board to ensure that students are being afforded appropriate due process. The
School will develop a policy for carrying out the requirements of C.R.S. § 22-33-105 for review
and approval by CSI. In addition, the School will report expulsion data pursuant to C.R.S. § 22-
33-105(2.5).

Duration of Waivers: The waiver will extend for the duration of the contract.

Financial Impact: The School anticipates that the requested Waiver will have minimal financial
impact on the School and no financial impact on CSI.

How the Impact of the Waivers Will be Evaluated: The School will be required to record all
data involving suspensions and expulsions with access for review by both CSI and the School’s
governing board. In addition, the School’s governing board will develop policies and procedures
for suspensions, expulsions, and denial of admission for review and approval by CSI.

Expected Outcome: The outcome will be a fair and supportive process for the School to make
appropriate determinations regarding the School Attendance Law of 1963 at the local level, with
administrative oversight by CSI.

Non-Automatic Waivers: Statute Description and Rationale and Replacement Plan

C.R.S. § 22-2-112(1)(q)(I): Commissioner-Duties (reporting performance evaluation ratings)
Rationale: RFMA should not be required to report their teacher evaluation ratings as a part of
the commissioner’s report as required by C.R.S. § 22-2-112(1)(q)(I) as RFMA has their own
evaluation system.
Replacement Plan: RFMA uses its own evaluation system as agreed to in the Charter
School Agreement with CSI and therefore should not be required to report their teacher
evaluation data. The school will not be required to report its teacher evaluation data through
the TSDL collection. In addition, the evaluation data is used to inform professional
development decisions for each teacher. Core course level participation will continue to be
reported pursuant to C.R.S. § 22-11-503.5, as this is a non-waivable statute.

Duration of Waivers: The waiver will extend for the duration of the contract.
Financial Impact: The school anticipates that the requested waivers will have no financial
impact on CSI or RFMA.

How the Impact of the Waivers Will be Evaluated: Since teacher performance has a critical
impact on the performance of the entire school, the impact of this waiver will be measured by
the same performance criteria and assessments that apply to the school, as set forth in the
Charter School Agreement with CSI.

Expected Outcome: If granted, the waiver will enable the school to implement its program
and evaluate its teachers in accordance with its Performance Appraisal System, which is
designed to produce greater accountability and be consistent with the school’s goals and
objectives. This will benefit staff members as well as students and the community.